

	Current	Year To Date	Budget	Variance
REVENUES				
TAXATION				
Municipal Taxes				
410-110-100 - General Municipal Levy		1,178,989.41	1,183,556.00	(4,566.59)
410-120-100 - Abatements and Adjustments		(52.44)		(52.44)
410-130-100 - Discount on Municipal Tax - Property	(1,155.91)	(67,734.45)	(72,000.00)	4,265.55
Net Municipal Taxes	(1,155.91)	1,111,202.52	1,111,556.00	(353.48)
Penalties on Tax Arrears				
410-400-210 - Penalty on Mun Taxes Arrears - Property	39.63	845.11	500.00	345.11
	39.63	845.11	500.00	345.11
TOTAL TAXATION:	(1,116.28)	1,112,047.63	1,112,056.00	(8.37)
FEES AND CHARGES				
Custom Work				
420-100-100 - F&C - Custom Work		800.00	400.00	400.00
	0.00	800.00	400.00	400.00
Sale of Supplies and Gravel				
420-200-210 - F&C - Sale of Supplies - Used TS Goods		3,000.00		3,000.00
420-200-300 - F&C - Sale of R.M. Maps	(492.91)	204.49	400.00	(195.51)
420-200-900 - F&C - Gravel Excavation Permit Fees	(1,768.30)		1,000.00	(1,000.00)
	(2,261.21)	3,204.49	1,400.00	1,804.49
Rentals				
420-300-100 - F&C - Rentals - Building/Room	2,900.00	23,950.00	23,000.00	950.00
	2,900.00	23,950.00	23,000.00	950.00
Licenses and Permits				
420-700-200 - F&C - Permits - Building			200.00	(200.00)
	0.00	0.00	200.00	(200.00)
Other				
Tax Certificate				
420-800-100 - F&C - Tax Certificate	20.00	100.00	350.00	(250.00)
	20.00	100.00	350.00	(250.00)
General Office Services Provided				
420-800-200 - F&C - General Office Services Provided			50.00	(50.00)
420-800-210 - F&C - Photocopy/Fax		6.00		6.00
	0.00	6.00	50.00	(44.00)
	20.00	106.00	400.00	(294.00)
TOTAL FEES AND CHARGES:	658.79	28,060.49	25,400.00	2,660.49
MAINTENANCE AND DEVELOPMENT CHARGES				
Road Maintenance and Restoration Agreements				
430-100-100 - M&D - Road Haul Agreeme Maintenance Fees			1,000.00	(1,000.00)
	0.00	0.00	1,000.00	(1,000.00)
TOTAL MAINTENANCE AND DEVELOPMENT CHARGE	0.00	0.00	1,000.00	(1,000.00)
UTILITIES				
Water				
440-120-100 - Water - General Office Services		(69.07)		(69.07)
440-120-200 - Water - Custom Work		69.07		69.07
	0.00	0.00	0.00	0.00
TOTAL UTILITIES:	0.00	0.00	0.00	0.00
UNCONDITIONAL TRANSFERS				
Unconditional Transfers				
450-110-100 - Unconditional - (Revenue Sharing)		236,089.50	296,000.00	(59,910.50)
	0.00	236,089.50	296,000.00	(59,910.50)
TOTAL UNCONDITIONAL TRANSFERS:	0.00	236,089.50	296,000.00	(59,910.50)

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RM of Big Arm
Statement of Financial Activities - Detailed
For the Period Ending November 30, 2025

	Current	Year To Date	Budget	Variance
CONDITIONAL GRANTS				
Federal				
450-200-070 - Conditional - Federal- CCBF (GTF)		11,463.20	12,000.00	(536.80)
	0.00	11,463.20	12,000.00	(536.80)
Provincial				
450-320-100 - Conditional - Prov - Heavy Haul			14,850.00	(14,850.00)
450-350-100 - Conditional - Prov - PREP & BEAVER		2,795.90	2,500.00	295.90
	0.00	2,795.90	17,350.00	(14,554.10)
Local				
450-410-100 - Conditional - Local - Pest Control		(1,500.00)		(1,500.00)
	0.00	(1,500.00)	0.00	(1,500.00)
TOTAL CONDITIONAL GRANTS:	0.00	12,759.10	29,350.00	(16,590.90)
GRANTS IN LIEU OF TAXES				
Federal				
450-500-100 - GIL - Federal			23,607.00	(23,607.00)
	0.00	0.00	23,607.00	(23,607.00)
Provincial				
450-630-100 - GIL - Prov - Transgas		408.00	400.00	8.00
450-650-100 - GIL - Prov - Sask Tel		1,224.86	992.00	232.86
	0.00	1,632.86	1,392.00	240.86
TOTAL GRANTS IN LIEU OF TAXES:	0.00	1,632.86	24,999.00	(23,366.14)
INVESTMENT INCOME AND COMMISSIONS				
Investment and Income Revenue				
470-100-100 - Interest Revenue		35,451.58	100,000.00	(64,548.42)
470-120-100 - Dividends Revenue		3,078.84	25,000.00	(21,921.16)
470-130-100 - Commission Revenue			1,300.00	(1,300.00)
470-140-100 - Disability Revenue		5,854.20		5,854.20
	0.00	44,384.62	126,300.00	(81,915.38)
TOTAL INVESTMENT INCOME AND COMMISSIONS:	0.00	44,384.62	126,300.00	(81,915.38)
TOTAL REVENUES:	(457.49)	1,434,974.20	1,615,105.00	(180,130.80)

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RM of Big Arm
Statement of Financial Activities - Detailed
For the Period Ending November 30, 2025

	Current	Year To Date	Budget	Variance
EXPENDITURES				
GENERAL GOVERNMENT SERVICES				
Wages & Benefits				
Wages				
510-110-110 - GG - Council - Indemnity		15,900.00	22,000.00	6,100.00
	0.00	15,900.00	22,000.00	6,100.00
510-110-230 - GG - Salaries - Administrator	5,546.16	66,553.92	72,000.00	5,446.08
510-110-530 - GG - Salaries - Office Clerk	2,641.81	30,568.28	35,000.00	4,431.72
	8,187.97	113,022.20	129,000.00	15,977.80
Benefits				
510-120-110 - GG - Council - Payroll Benefits		994.92	800.00	(194.92)
510-130-231 - GG - Benefits - CPP	431.35	5,394.30	6,000.00	605.70
510-130-232 - GG - Benefits - EI	141.53	1,858.22	2,300.00	441.78
510-130-233 - GG - Benefits - Superannuation	736.93	8,741.09	10,750.00	2,008.91
510-130-234 - GG - Benefits - Worker Compensation		4,596.07	4,000.00	(596.07)
510-130-235 - GG - Benefits - Sarm	(254.75)	1,320.30	3,750.00	2,429.70
	1,055.06	22,904.90	27,600.00	4,695.10
	1,055.06	22,904.90	27,600.00	4,695.10
	9,243.03	135,927.10	156,600.00	20,672.90
Professional/Contract Services				
510-200-110 - GG - Cont. - Legal		445.20	350.00	(95.20)
510-200-130 - GG - Cont. - Audit/Accounting		9,438.97	10,000.00	561.03
510-200-150 - GG - Cont. - Assessment - SAMA		10,277.00	10,000.00	(277.00)
510-200-170 - GG - Cont. - Advertising		627.97	500.00	(127.97)
510-200-190 - GG - Cont. - Printing		(20.32)	750.00	770.32
510-210-100 - GG - Council Travel		92.58	1,000.00	907.42
510-210-160 - GG - Travel, Meals & Subsistence			250.00	250.00
510-210-170 - GG - Admin. - Training, Travel & Meals	349.05	2,074.42	2,500.00	425.58
510-220-100 - GG - Cont. - Office Management Consultin		2,841.90	5,000.00	2,158.10
510-230-100 - GG - Cont. - Insurance - General & Bond		11,988.78	15,000.00	3,011.22
510-230-110 - GG - Cont. - Insurance - SARM			2,000.00	2,000.00
510-240-100 - GG - Cont. - Memberships & Subscriptions	160.92	3,263.71	3,000.00	(263.71)
510-250-100 - GG - Cont. - Communications		250.00	250.00	
510-260-100 - GG - Cont. - Tax Enforcement/Collection			200.00	200.00
510-270-100 - GG - Cont. - Maintenance			1,500.00	1,500.00
510-280-130 - GG - Cont. -Building Inspection Charges			500.00	500.00
510-280-150 - GG - Cont. - Board of Revision		3,711.25	450.00	(3,261.25)
510-290-100 - GG - Cont. - Bank Charges	184.95	2,062.25	2,500.00	437.75
	694.92	47,053.71	55,750.00	8,696.29
Utilities				
510-300-110 - GG - Utility - Heat	99.62	1,874.58	2,200.00	325.42
510-300-120 - GG - Utility - Power	202.94	2,097.31	2,600.00	502.69
510-300-130 - GG - Utility - Water		676.00	700.00	24.00
510-300-135 - GG - Utility - Garbage		260.00	300.00	40.00
510-300-140 - GG - Utility - Telephone	418.12	5,618.87	5,500.00	(118.87)
510-300-145 - GG - Utility - Cell Phone	61.06	786.99	1,000.00	213.01
510-300-150 - GG - Utility - Internet	(296.80)	1,101.45		(1,101.45)
	484.94	12,415.20	12,300.00	(115.20)
Maintenance, Material and Supplies				
510-400-110 - GG - Maint. - Stationery & Postage	(94.76)	3,082.41	2,500.00	(582.41)
510-410-140 - GG - Maint. - Office Supplies	232.57	4,044.37	12,500.00	8,455.63
510-410-160 - GG - Maint. - Residence		2,960.83	1,500.00	(1,460.83)
510-420-100 - GG - Maint. - Janitor Supplies			100.00	100.00
510-440-100 - GG - Maint. - Software & Data Processing		15,417.85	1,000.00	(14,417.85)
510-490-100 - GG - Maint. - Office Repairs & Maint.		3,763.00		(3,763.00)
	137.81	29,268.46	17,600.00	(11,668.46)
Capital Expenditures				
510-600-199 - GG - Amortization - Land Improvements			331.00	331.00
510-600-299 - GG - Amortization - Bldgs, Improv. & Eng			12,000.00	12,000.00
510-600-399 - GG - Amortization - Machinery & Equipmen			4,600.00	4,600.00
510-600-599 - GG - Amortization - Office & Info Tech			2,000.00	2,000.00
	0.00	0.00	18,931.00	18,931.00
TOTAL GENERAL GOVERNMENT SERVICES:	10,560.70	224,664.47	261,181.00	36,516.53

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	Current	Year To Date	Budget	Variance
PROTECTIVE SERVICES				
POLICE PROTECTION				
Professional/Contractual Services				
520-210-100 - PS - Police - Justice Requisition		11,145.31	11,000.00	(145.31)
520-240-100 - PS - Police - Memberships & Subscription			100.00	100.00
	0.00	11,145.31	11,100.00	(45.31)
TOTAL POLICE PROTECTION:	0.00	11,145.31	11,100.00	(45.31)
FIRE PROTECTION				
Professional/Contractual Services				
525-210-100 - PS - Fire - EMS Contract - 911			400.00	400.00
525-210-110 - PS - Fire - Contracted Services			500.00	500.00
	0.00	0.00	900.00	900.00
Utilities				
525-300-140 - PS - Fire - Utility - Telephone		368.00		(368.00)
	0.00	368.00	0.00	(368.00)
Grants and Contributions				
525-520-110 - PS - Fire - Grants and Contributions			6,500.00	6,500.00
	0.00	0.00	6,500.00	6,500.00
TOTAL FIRE PROTECTION:	0.00	368.00	7,400.00	7,032.00
TOTAL PROTECTIVE SERVICES:	0.00	11,513.31	18,500.00	6,986.69
TRANSPORTATION SERVICES				
MAINTENANCE				
Wages & Benefits				
Wages				
530-110-110 - TS - Maint. - Council - Indemnity			1,500.00	1,500.00
530-110-120 - TS - Maint. - Salaries - Foreman	5,628.00	78,729.00	91,705.16	12,976.16
530-110-140 - TS - Maint. - Salaries - Casual Help		2,024.00		(2,024.00)
530-110-150 - TS - Maint. - Salaries	14,544.44	125,812.92	123,870.16	(1,942.76)
	20,172.44	206,565.92	217,075.32	10,509.40
Benefits				
530-120-120 - TS - Maint. - Benefits - Foreman	(6,049.34)	(6,049.34)		6,049.34
530-120-121 - TS - Maint. - Benefits - CPP	978.13	11,245.99	12,500.00	1,254.01
530-120-122 - TS - Maint. - Benefits - EI	217.92	3,602.10	3,650.00	47.90
530-120-123 - TS - Maint. - Benefits - Superannuation	1,680.58	18,343.42	20,250.00	1,906.58
530-120-124 - TS - Maint. - Benefits - Worker's Comp		34.41	1,350.00	1,315.59
530-120-125 - TS - Maint. - Benefits - Sarm	254.75	3,442.26	5,000.00	1,557.74
	(2,917.96)	30,618.84	42,750.00	12,131.16
	17,254.48	237,184.76	259,825.32	22,640.56
Professional/Contractual Services				
530-200-110 - TS - Maint. - Engineering		12,219.64	5,000.00	(7,219.64)
530-210-110 - TS - Maint. - Contract - Bridge Repairs		392.73		(392.73)
530-210-120 - TS - Maint. - Contract - Gravel Haul		54,321.50	55,000.00	678.50
530-210-140 - TS - Maint. - Contract - Contract		3,570.00		(3,570.00)
530-250-100 - TS - Maint. - Travel, Meal & Subsistence			1,000.00	1,000.00
530-250-110 - TS - Maint. - Council - Travel & Meals			100.00	100.00
530-260-100 - TS - Maint. - Insurance/Vehicle Reg.		1,526.76	1,500.00	(26.76)
530-280-100 - TS - Maint. - Memberships/Subscriptions			500.00	500.00
530-290-102 - TS - Maint. - Cont. Repairs - Bridges			50,000.00	50,000.00
530-290-103 - TS - Maint. - Cont. Repairs - Culvert/RR			15,000.00	15,000.00
530-290-105 - TS - Maint. - Contracted Repairs - Mulch			25,000.00	25,000.00
	0.00	72,030.63	153,100.00	81,069.37
Utilities				
530-300-110 - TS - Maint. - Utility - Heat	99.63	2,527.95	3,500.00	972.05
530-300-120 - TS - Maint. - Utility - Power	120.71	1,905.82	1,700.00	(205.82)
530-300-150 - TS - Maint. - Utility - Cell Phones			650.00	650.00
530-310-100 - TS - Maint. - Utility - Street Lights	115.52	1,519.27	1,500.00	(19.27)
	335.86	5,953.04	7,350.00	1,396.96
Maintenance, Materials & Supplies				
530-400-110 - TS - Maint. - Materials & Supplies	(266.92)	3,751.07	15,000.00	11,248.93

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	Current	Year To Date	Budget	Variance
530-410-100 - TS - Maint. - Shop Supply & Small Tools	(181.77)	684.57	8,000.00	7,315.43
530-410-120 - TS - Maint. - Shop Supplies		509.09	1,000.00	490.91
530-420-100 - TS - Maint. - Ford F350		690.72	2,800.00	2,109.28
530-420-101 - TS - Maint. - Repairs - 2013 JD 770G		4,717.81	5,000.00	282.19
530-420-102 - TS - Maint. - Repairs - 2018 JD 772GP	4,681.44	22,412.57	16,000.00	(6,412.57)
530-420-103 - TS - Maint. - Repairs - 2021 JD 772GP	4,681.43	8,026.39	3,000.00	(5,026.39)
530-420-104 - TS - Maint - Repair/Parts/Tools - Mower		4,526.87	1,500.00	(3,026.87)
530-420-105 - TS - Maint - Repair/Parts/Tools - Terex			5,000.00	5,000.00
530-420-106 - TS - Maint - Repairs - 2010 JD 7330 Trac		2,936.77		(2,936.77)
530-420-107 - TS - Maint - Repairs- 2015 JD 6150R Trac		7,271.67	10,000.00	2,728.33
530-420-108 - TS - Maint. - Repairs - 2024 JD 772GP		431.86		(431.86)
530-420-130 - TS - Maint. - Skid Steer	53.00	584.82	1,000.00	415.18
530-425-110 - TS - Maint. - Oil & Lubricant		1,271.04	10,000.00	8,728.96
530-425-111 - TS - Maint. - Oil & Gas - #1		68,307.31	130,000.00	61,692.69
530-425-112 - TS - Maint. - Oil & Gas - #2	5,694.05	14,584.37		(14,584.37)
530-440-100 - TS - Maint. - Gravel/Sand		244,171.62	250,000.00	5,828.38
530-450-100 - TS - Maint. - Culverts/Drainage			15,000.00	15,000.00
530-460-100 - TS - Maint. - Asphalt/Surfacing Material		724.64		(724.64)
530-470-100 - TS - Maint. - Road/Street Signs			2,000.00	2,000.00
530-490-120 - TS - Maint. - Other - Grass Seeding/Fenc			1,000.00	1,000.00
	14,661.23	385,603.19	476,300.00	90,696.81
Capital Expenditures				
530-600-140 - TS - Purchase of Cap Assets - Equipment		86,549.00		(86,549.00)
530-600-299 - TS - Maint - Amortization - Bldgs,Improv			706.00	706.00
530-600-399 - TS - Maint - Amortization - Mach & Equip			97,979.00	97,979.00
530-600-499 - TS - Maint - Amortization - Vehicles			2,600.00	2,600.00
530-600-699 - TS - Maint - Amortization - Infrastructu			79,000.00	79,000.00
	0.00	86,549.00	180,285.00	93,736.00
TOTAL MAINTENANCE:	32,251.57	787,320.62	1,076,860.32	289,539.70
CONSTRUCTION				
Maintenance, Materials & Supplies				
535-400-150 - TS - Const. - Building Maint. Supplies		8,464.18		(8,464.18)
	0.00	8,464.18	0.00	(8,464.18)
TOTAL CONSTRUCTION:	0.00	8,464.18	0.00	(8,464.18)
TOTAL TRANSPORTATION SERVICES:	32,251.57	795,784.80	1,076,860.32	281,075.52
ENVIRONMENTAL SERVICES				
Professional/Contractual Services				
540-200-110 - EH - Cont. - Waste Collection/Disposal	(556.88)	14,056.97	21,000.00	6,943.03
540-210-100 - EH - Cont. - Pest Control		8,266.51	6,500.00	(1,766.51)
	(556.88)	22,323.48	27,500.00	5,176.52
Maintenance, Materials and Supplies				
540-400-110 - EH - Vehicle Equip. Repair/Parts/Tools			1,000.00	1,000.00
540-420-100 - EH - Maint. - Pest Control Supplies			4,000.00	4,000.00
540-430-100 - EH - Maint. - Weed Control Supplies	2,450.00	2,515.00	500.00	(2,015.00)
	2,450.00	2,515.00	5,500.00	2,985.00
Grants and Contributions				
540-530-100 - EH&W - Grants to Local Government		900.00	900.00	
540-570-100 - EH&W - Grants Waste Transfer			4,700.00	4,700.00
	0.00	900.00	5,600.00	4,700.00
Capital Expenditures				
540-600-199 - EH&W - Amortization - Land Improvements			17,000.00	17,000.00
	0.00	0.00	17,000.00	17,000.00
TOTAL ENVIRONMENTAL SERVICES:	1,893.12	25,738.48	55,600.00	29,861.52
PUBLIC HEALTH AND WELFARE SERVICES				
Grants and Contributions				
550-500-110 - H&W - Grants and Contributions-Ambulance		15,000.00	15,000.00	
	0.00	15,000.00	15,000.00	0.00
Total PUBLIC HEALTH AND WELFARE SERVICES:	0.00	15,000.00	15,000.00	0.00
PLANNING AND DEVELOPMENT SERVICES				
Professional/Contractual Services				

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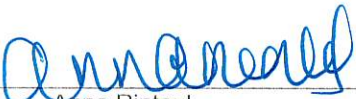
	Current	Year To Date	Budget	Variance
560-200-110 - P&D - Cont. - Other Services			100.00	100.00
560-210-100 - P&D - Cont. - Advertising			100.00	100.00
	0.00	0.00	200.00	200.00
TOTAL PLANNING AND DEVELOPMENT SERVICES:	0.00	0.00	200.00	200.00
RECREATION AND CULTURAL SERVICES				
Professional/Contractual Services				
570-290-100 - R&C - Cont. - Library Requisition			3,800.00	3,800.00
	0.00	0.00	3,800.00	3,800.00
Maintenance, Materials and Supplies				
570-420-150 - R&C - Supplies - Hall			500.00	500.00
	0.00	0.00	500.00	500.00
Grants and Contributions				
570-500-110 - R&C - Grants and Contributions		2,955.04	5,000.00	2,044.96
	0.00	2,955.04	5,000.00	2,044.96
TOTAL RECREATION AND CULTURAL SERVICES:	0.00	2,955.04	9,300.00	6,344.96
UTILITIES				
WATER				
Professional/Contractual Services				
580-285-100 - UT - Cont. Repairs - Building & Equip.			500.00	500.00
580-285-130 - UT - Water - Cont. Repairs - Wells			2,500.00	2,500.00
	0.00	0.00	3,000.00	3,000.00
Utilities				
580-300-120 - UT - Water - Power	62.75	1,821.07	2,200.00	378.93
	62.75	1,821.07	2,200.00	378.93
Maintenance, Materials and Supplies				
580-440-100 - UT - Water - Shop Supplies			1,000.00	1,000.00
	0.00	0.00	1,000.00	1,000.00
Capital Expenditures				
580-600-399 - UT - Water - Amort - Machinery & Equipme			1,500.00	1,500.00
	0.00	0.00	1,500.00	1,500.00
TOTAL WATER:	62.75	1,821.07	7,700.00	5,878.93
SEWER				
Professional/Contractual Services				
585-285-120 - UT - Sewer - Cont Repairs - Line Repair			6,200.00	6,200.00
	0.00	0.00	6,200.00	6,200.00
TOTAL SEWER:	0.00	0.00	6,200.00	6,200.00
TOTAL UTILITIES:	62.75	1,821.07	13,900.00	12,078.93
TOTAL EXPENDITURES:	44,768.14	1,077,477.17	1,450,541.32	373,064.15
CHANGE IN NET-FINANCIAL ASSETS				
Revenues	(457.49)	1,434,974.20	1,615,105.00	(180,130.80)
Expenditures	44,768.14	1,077,477.17	1,450,541.32	373,064.15
CHANGE IN NET FINANCIAL ASSETS	(45,225.63)	357,497.03	164,563.68	192,933.35
CHANGE IN NET ASSETS	(45,225.63)	357,497.03	164,563.68	192,933.35
CHANGE IN SURPLUS	(45,225.63)	357,497.03	164,563.68	192,933.35
ACCOUNT BALANCES				
Cash and Investments				
110-110-120 - Cash - Bank - Demand	4,485.51	(122,910.63)	1,010,284.12	
110-110-130 - Cash - Bank - Term Deposit		400,000.00	2,620,000.00	
110-110-140 - Cash - Special Savings			322,572.81	
Total Cash and Investments:	4,485.51	277,089.37	3,952,856.93	

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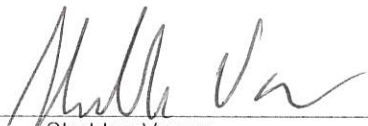
RM of Big Arm
Statement of Financial Activities - Detailed
For the Period Ending November 30, 2025

	Current	Year To Date	Budget	Variance
Municipal Taxes Receivable				
110-200-100 - Municipal - Tax Receivable - Current	(53,683.40)	108,675.93	107,485.00	
110-200-110 - Municipal - Tax Receivable - Arrears	(753.99)	(25,428.50)	4,992.05	
Total Municipal Taxes Receivable:	(54,437.39)	83,247.43	112,477.05	
Other Receivables				
110-310-100 - Accrued Interest			62,944.61	
110-320-100 - Accounts Receivable	(2,303.65)	(98,411.37)	116.46	
110-330-110 - Wages - Health & Dental	(1,822.40)	(606.70)	(324.28)	
110-330-120 - Wages - Disability Insurance	(418.84)	600.01	744.87	
110-340-110 - GST Receivable - 100% Rebate	1,407.08	12,639.91	32,543.93	
Total Other Receivables:	(3,137.81)	(85,778.15)	96,025.59	

Certified correct and in accordance with the records of the Rural Municipality of Big Arm, No.251.
Presented to council on December 8, 2025.



Anna Rintoul
Chief Administrative Officer



Sheldon Vance
Reeve

